

## GMCA OVERVIEW & SCRUTINY COMMITTEE

**DATE:** Wednesday, 16th August, 2023

**TIME:** 1.00 pm

**VENUE:** GMCA Boardroom - The Tootal Buildings - Broadhurst House, 1st Floor, 56 Oxford Street, Manchester, M1 6EU

### AGENDA

**1. APOLOGIES**

**2. CHAIR'S ANNOUNCEMENTS AND URGENT BUSINESS**

**3. DECLARATIONS OF INTEREST**

1 - 4

To receive declarations of interest in any item for discussion at the meeting. A blank form for declaring interests has been circulated with the agenda; please ensure that this is returned to the Governance & Scrutiny Officer 48 hours in advance of the meeting.

**4. THE MINUTES OF THE MEETING HELD ON 26 JULY 2023**

5 - 18

To consider the approval of the minutes of the meeting held on 26 July 2023.

<b>BOLTON</b>	<b>MANCHESTER</b>	<b>ROCHDALE</b>	<b>STOCKPORT</b>	<b>TRAFFORD</b>
<b>BURY</b>	<b>OLDHAM</b>	<b>SALFORD</b>	<b>TAMESIDE</b>	<b>WIGAN</b>

**5. GREATER MANCHESTER RACE EQUALITY STRATEGY 19 - 28**

Report of Councillor Arooj Shah, Portfolio Lead for Equalities & Communities.

**6. WORK PROGRAMME & FORWARD PLAN OF KEY DECISIONS 29 - 56**

Report of Nicola Ward, Statutory Scrutiny Officer, GMCA.

**7. FUTURE MEETING DATES**

- 27 September; 1-3 PM
- 25 October; 1-3 PM
- 22 November; 1-3 PM
- 13 December; 1-3 PM
- 24 January; 1-3 PM
- 7 February; 1-3 PM
- 21 February; 1-3 PM
- 20 March; 1-3 PM

For copies of papers and further information on this meeting please refer to the website

[www.greatermanchester-ca.gov.uk](http://www.greatermanchester-ca.gov.uk). Alternatively, contact the following

Governance & Scrutiny Officer: Ninoshka Martins

✉ [Ninoshka.Martins@greatermanchester-ca.gov.uk](mailto:Ninoshka.Martins@greatermanchester-ca.gov.uk)

This agenda was issued on Tuesday, 8 August 2023 on behalf of Julie Connor, Secretary to the Greater Manchester Combined Authority, Broadhurst House, 56 Oxford Street, Manchester M1 6EU

**Declaration of Councillors' Interests in Items Appearing on the Agenda**

Name: \_\_\_\_\_

Date: \_\_\_\_\_

Minute Item No. / Agenda Item No.	Nature of Interest	Type of Interest
		Personal / Prejudicial / Disclosable Pecuniary
		Personal / Prejudicial / Disclosable Pecuniary
		Personal / Prejudicial / Disclosable Pecuniary
		Personal / Prejudicial / Disclosable Pecuniary
		Personal / Prejudicial / Disclosable Pecuniary
		Personal / Prejudicial / Disclosable Pecuniary

Please see overleaf for a quick guide to declaring interests at GMCA meetings.

## Quick Guide to Declaring Interests at GMCA Meetings

Please Note: should you have a personal interest that is prejudicial in an item on the agenda, you should leave the meeting for the duration of the discussion and the voting thereon.

This is a summary of the rules around declaring interests at meetings. It does not replace the Member's Code of Conduct, the full description can be found in the GMCA's constitution Part 7A.

Your personal interests must be registered on the GMCA's Annual Register within 28 days of your appointment onto a GMCA committee and any changes to these interests must notified within 28 days. Personal interests that should be on the register include:

1. Bodies to which you have been appointed by the GMCA
2. Your membership of bodies exercising functions of a public nature, including charities, societies, political parties or trade unions.

**You are also legally bound to disclose the following information called Disclosable Personal Interests which includes:**

1. You, and your partner's business interests (eg employment, trade, profession, contracts, or any company with which you are associated).
2. You and your partner's wider financial interests (eg trust funds, investments, and assets including land and property).
3. Any sponsorship you receive.

**Failure to disclose this information is a criminal offence**

**Step One: Establish whether you have an interest in the business of the agenda**

1. If the answer to that question is 'No' then that is the end of the matter.
2. If the answer is 'Yes' or Very Likely' then you must go on to consider if that personal interest can be construed as being a prejudicial interest.

**Step Two: Determining if your interest is prejudicial**

A personal interest becomes a prejudicial interest:

1. where the wellbeing, or financial position of you, your partner, members of your family, or people with whom you have a close association (people who are more than just an acquaintance) are likely to be affected by the business of the meeting more than it would affect most people in the area.
2. the interest is one which a member of the public with knowledge of the relevant facts would reasonably regard as so significant that it is likely to prejudice your judgement of the public interest.

**For a non-prejudicial interest, you must:**

1. Notify the governance officer for the meeting as soon as you realise you have an interest.
2. Inform the meeting that you have a personal interest and the nature of the interest.
3. Fill in the declarations of interest form.

**To note:**

1. You may remain in the room and speak and vote on the matter
2. If your interest relates to a body to which the GMCA has appointed you to, you only have to inform the meeting of that interest if you speak on the matter.

**For prejudicial interests, you must:**

1. Notify the governance officer for the meeting as soon as you realise you have a prejudicial interest (before or during the meeting).
2. Inform the meeting that you have a prejudicial interest and the nature of the interest.
3. Fill in the declarations of interest form.
4. Leave the meeting while that item of business is discussed.
5. Make sure the interest is recorded on your annual register of interests form if it relates to you or your partner's business or financial affairs. If it is not on the Register update it within 28 days of the interest becoming apparent.

**You must not:**

Participate in any discussion of the business at the meeting, or if you become aware of your disclosable pecuniary interest during the meeting participate further in any discussion of the business, participate in any vote or further vote taken on the matter at the meeting.

This page is intentionally left blank

**MINUTES OF THE MEETING OF THE  
GMCA OVERVIEW & SCRUTINY HELD WEDNESDAY, 26TH JULY, 2023 AT  
THE TOOTAL BUILDINGS - BROADHURST HOUSE, 1ST FLOOR, 56 OXFORD  
STREET, MANCHESTER, M1 6EU**

**PRESENT:**

Councillor Nadim Muslim	Bolton Council (Chair)
Councillor Peter Wright	Bolton Council
Councillor Russell Bernstein	Bury Council
Councillor Nathan Boroda	Bury Council
Councillor Mandie Shilton Godwin	Manchester Council
Councillor Basil Curley	Manchester Council
Councillor John Leech	Manchester City Council
Councillor Jenny Harrison	Oldham Council
Councillor Colin McLaren	Oldham Council
Councillor Tom Besford	Rochdale Council
Councillor Patricia Dale	Rochdale Council
Councillor Joshua Brooks	Salford Council
Councillor Lewis Nelson	Salford Council
Councillor Helen Hibbert	Stockport Council
Councillor Jill Axford	Trafford Council
Councillor Nathan Evans	Trafford Council
Councillor Naila Sharif	Tameside Council
Councillor Joanne Marshall	Wigan Council
Councillor Fred Walker	Wigan Council

**ALSO PRESENT:**

Andy Burnham	GM Mayor
Councillor Tom Ross	Trafford Council
Councillor Shaun Ennis	Trafford Council

**OFFICERS IN ATTENDANCE:**

Gillian Duckworth	GMCA
Ninoshka Martins	GMCA
David Taylor	GMCA
Nicola Ward	GMCA
Kevin Lee	GMCA
Steve Warrener	TfGM
Helen Humble	TfGM

**O&SC 01/23**

**APOLOGIES**

None received.

**O&SC 02/23**

**APPOINTMENT OF CHAIR**

Gillian Duckworth, Monitoring Officer, GMCA opened the meeting and invited nominations for the appointment of Chair.

Councillor Nadim Muslim was put forward as Chair for the 2023/24 municipal year. The decision to appoint Councillor Nadim Muslim was passed with 5 votes in favor and 14 abstentions.

**RESOLVED /-**

That Councillor Nadim Muslim be appointed as the Chair of the GMCA Overview & Scrutiny Committee for the 2022/23 municipal year.



**MEMBERSHIP OF THE GMCA OVERVIEW &  
SCRUTINY COMMITTEE 2023/24**

The Committee was requested to note the membership of the Committee for the 2022/23 municipal year as below –

<b>District</b>	<b>Name</b>
Bury	Nathan Boroda (Lab)
Bury	Russell Bernstein (Con)
Bolton	Peter Wright (Ind)
Bolton	Nadim Muslim (Con)
Manchester	Basil Curley (Lab)
Manchester	Mandie Shilton Godwin (Lab)
Manchester	John Leech (Lib Dem)
Oldham	Colin McLaren (Lab)
Oldham	Jenny Harrison (Lab)
Rochdale	Tom Besford (Lab)
Rochdale	Patricia Dale (Lab)
Salford	Joshua Brooks (Lab)
Salford	Lewis Nelson (Lab)
Stockport	Helen Hibbert (Lab)
Tameside	Naila Sharif (Lab)
Trafford	Jill Axford (Lab)
Trafford	Nathan Evans (Con)
Wigan	Joanne Marshall (Lab)
Wigan	Fred Walker (Lab)

<b>District</b>	<b>Name</b>
Bury	Mary Whitby (Lab)
Bury	To be confirmed
Bolton	Robert Morrisey (Lab)

Bolton	Champak Mistry (Lab)
Manchester	John Hughes (Lab)
Manchester	Linda Foley (Lab)
Oldham	Eddie Moores (Lab)
Oldham	Holly Harrison (Lab)
Rochdale	Sameena Zaheer (Lab)
Rochdale	Ashley Dearnley (Con)
Salford	Marie Brabiner (Lab)
Salford	Arnold Saunders (Con)
Stockport	Lisa Smart (Lib Dem)
Stockport	Shan Alexander (Lib Dem)
Tameside	Claire Reed (Lab)
Tameside	Liam Billington (Con)
Trafford	Mike Cordingley (Lab)
Trafford	Kevin Procter (Lab)
Wigan	Dane Anderton (Lab)
Wigan	Debra Wailes (Lab)

**RESOLVED /-**

That the membership of the Committee for the 2023/24 municipal year be noted.

**O&SC 04/23**

**MEMBERS CODE OF CONDUCT AND ANNUAL  
DECLARATION OF INTEREST FORM**

Members were reminded of their obligations under the GMCA Members' Code of Conduct and were requested to complete an annual declaration of interest form, which had been emailed to them by the Governance & Scrutiny Officer.

**RESOLVED /-**

1. That the GMCA's Member Code of Conduct (Appendix A of the report) be noted.
2. That member as per their obligation stated in the Code of Conduct would complete their Annual Declaration of Interest form and return it to the Governance & Scrutiny Officer.

**O&SC 05/23**

**TERMS OF REFERENCE**

**RESOLVED /-**

That the Committee's Terms of Reference be noted.

**O&SC 06/23**

**CHAIRS ANNOUNCEMENTS AND URGENT BUSINESS**

There were none.

**O&SC 07/23**

**DECLARATIONS OF INTEREST**

No declarations were received in relation to any item on the agenda.

**O&SC 08/23**

**NATIONAL WASTE STRATEGY**

Consideration was given to a report that provided an overview of the potential implications of the national Resources and Waste Strategy for waste collection and disposal. The report also set out the process being undertaken to review options for future provision of waste services in Greater Manchester.

Concerns were raised around the implication of the national Resources and Waste Strategy in terms of contamination and the requirement of a separate collection of food waste for all households by March 2025 which would add another receptacle which some residents may have difficulty managing within their home particularly those with disabilities and with limited space. Officers acknowledged the concerns

and explained that the information from Government indicated that while the preference may be for the separate collection of materials, it was recognised that this may not be possible for every area. Therefore, a mechanism by which waste collection authorities can undertake a technical, economic, and environmental practicability assessment (known as a TEEP assessment) to justify the selection of a system that deviates from the preferred option is hoped to be further outlined within the next set of guidance.

Members raised concerns around the associated overall costs as officers explained that the treatment of food waste through 'Anaerobic Digestion' (AD) was expected to cost more than the current mixed garden and food collection with 'In Vessel Composting' (IVC) treatment. Officers explained that the estimated high costs were partly due to no availability of AD treatment capacity in the North West.

In terms of the impact to Local Authority income from recyclables, it was reported that the new measures would not impact GM's share of income which would be likely to remain in excess of the minimal threshold of 25,000 tonnes. However, energy from waste was also now to be included in the carbon emissions trading scheme which may result in additional charges to customers.

Members sought to understand whether the Extended Producer Responsibility (EPR) would result in a further receptacle being added to houses to collect some recyclables. The introduction of a waste tax should reduce the overall number of polymers, however, officers explained that retailers selling in-scope containers would be obligated to host a return point and would receive a handling fee to compensate them for costs incurred.

Defra estimated that EPR would generate in excess of £1 billion to contribute towards local authority management of packaging waste. The draft figures for the 2024/25 timetable payments were expected to be released in August 2023. These would then be refined and finalised by January 24 with funds starting to flow in quarterly payments from April 2024. Although the goal posts had moved on a number of occasions and there remained a lack of clarity.

It was noted that changes to waste and recycling could impact future housing proposals and therefore it was felt that it would be beneficial for officers to give thought to how waste would be managed in new developments such as apartments. Officers explained that the strategy refers to a kerbside sorting methodology that utilised a number of boxes for the materials which were then emptied into compartments on a 'resource recovery vehicle' (RRV).

Concerns were raised around the carbon impact of using a kerbside sorting facility and members sought to understand whether any research had been undertaken to measure the potential effects. It was suggested that GM could look at the potential of retrofitting the fleet of existing recycling collection vehicles and utilising the second-hand market to drive down costs. Officers welcomed the suggestion and explained that a full assessment of implications would be brought to a future meeting once further direction was received from Government.

In noting that the RRV-based services have a much lower productivity rate and lower capacity – therefore significantly more vehicles and crews would be needed to collect Greater Manchester's recyclable waste. It was suggested that officers should factor in staff requirements and associated costs. Officers welcomed the suggestion and assured members that this would be picked up as part of the development of the Greater Manchester Waste Strategy.

It was felt appropriate that the GMCA Overview & Scrutiny Committee should write to DEFRA outlining their concerns and highlighting the potential implications for residents. This was also identified as an area for Task and Finish activity to consider the possible outcomes and inform the development of the Greater Manchester Waste Strategy.

In conclusion, members were assured that once Government's response had been published the GMCA Overview & Scrutiny Committee would be updated with a full assessment of the potential implications and would receive a further report on the

proposed approach to future waste and recycling contracts ahead of a decision being taken by the GMCA before the end of the year.

**RESOLVED /-**

1. That the impact on the ambitions of the Greater Manchester Strategy as a result of the National Resources and Waste Strategy be noted.
2. That the Overview & Scrutiny Committee would write to DEFRA stating their concerns and the potential impacts for residents as a result of changes in operations due to the national Resources and Waste Strategy and to advocate for an exemption for GM following a local TEEP assessment.
3. That the suggestion to include the impact of staff requirements and associated costs as well the carbon impact of measures be picked up as part of the development of the Greater Manchester Waste Strategy be noted.
4. That the Overview & Scrutiny Committee receive a further report on the proposed approach to future waste and recycling contracts ahead of a decision being taken by the GMCA, and that this report includes the potential consequential impacts for residents.

**O&SC 09/23**

**BUS FARE INITIATIVES**

**A.**

**ANNUAL REVIEW OF CAPPED FARES**

Consideration was given to a report that summarised the outcome of the annual review of capped bus fares and proposed the continuation of capped fares at existing prices.

The GM Mayor Andy Burnham informed the Committee of the key findings of the evaluation research that found the introduction of the maximum bus fares had

contributed to an increase of bus patronage and that residents have continued to feel the new fares have been helpful to combat the cost-of-living crisis.

In noting the positive impact as a result of capped fares, it was seen beneficial to extend the scheme for another year. The Mayor reported that whilst uncertainty remained in relation to long term funding for the bus industry, through Bus Service Improvement Plan (BSIP) there was sufficient funding available to continue the capped fare offer at the existing prices to March 2025, however, it was proposed that a further Annual Review be undertaken in summer 2024 and subsequent reviews would include input from the Bee Network Committee which would be responsible for reviewing fares and making recommendations to GMCA.

Members thanked officers for the report and welcomed the opportunity to receive some initial feedback on the implementation of bus franchising tranche 1 and progress reports on the subsequent deployment of the rest of the tranches. The Mayor assured members that work was under to ensure full operation of the Bee Network by January 2025 and that a further report to the Scrutiny Committee had been scheduled for September on the overall long-term vision for the Bee Network, that would seek to include some early feedback on the implementation of tranche 1.

It was highlighted that services needed to be punctual and at the right cost to encourage travel on the network. The Mayor acknowledged the comments made and explained that under the franchise agreement bus operators would be held accountable for performance. It was added that the Bee Network application once live would have the added functionality for users to rate their journey that would be reflected in operator payments.

There was concern also raised that services in the north of the conurbation were poorer overall, and that it was imperative that they were punctual, safe and low cost. The GM Mayor responded that franchising the bee network could see the greatest impact in the north of the sub region and recognised that punctuality was a key driver. A commitment to regular services within a franchised model would be fundamental, with an ambition for 12 minute services on as many arterial routes as possible.

## **RESOLVED /-**

1. That the outcome of the annual review of capped bus fares be noted.
2. That the recommendation for the continuation of capped single, daily and weekly bus fares at the existing price be noted.
3. That it be noted that the GMCA has delegated authority to the Chief Executive of GMCA and TfGM, in consultation with the GM Mayor, to approve the continuation of the capped bus fares scheme, subject to any recommendations made by the GMCA Overview and Scrutiny Committee.

## **B. BEE NETWORK FARES AND PRODUCTS**

Consideration was given to a report that set out the proposed introduction of fares and products that would be available to customers travelling from 24th September 2023.

The Mayor stated that Greater Manchester's move to bus franchising provided the mechanism to delivering transformational change in bus service delivery for an integrated 'London-style' transport system with flexible products, which would transform the way people travel across the city region. The GMCA Overview & Scrutiny Committee were therefore invited to put forward any recommendations/suggestions for TfGM to consider as part of their policy development in relation to fares and products.

Members welcomed the report and highlighted the need to capture the economic, social, and environmental benefits from bus franchising for it to be include as part of the long-term public transport funding case for GM and recognised the need for this data when negotiating a sophisticated funding model with Government



Members sought to understand how bus reliability issues due to driver availability would be addressed under the franchising agreement. The Mayor assured members that in addition to retaining existing drivers, a further driver hire campaign had been launched to ensure services were adequately staffed. It was added that further work had been planned for school leavers to consider public transport jobs as a strong career pathway.

It was highlighted that there was an opportunity for GM to work better to mitigate delays through better management of the road network and that members of the GMCA Overview & Scrutiny Committee had an opportunity to assist in making improvements that would have a positive impact on punctuality.

In response to a member's query in relation to the financial sustainability of the network, it was reported that current fares caps were funded through BSIP and were proving to be value for money as patronage was steadily increasing. Officers added that GM would be in a better position to report on granularities at the next annual review as more data would be available.

The GM Mayor advised that he would be seeking cross-party support for a proposal to government later in the year regarding the future funding of public transport to ensure future security and sustainability of the network.

It was requested that TfGM continue to provide concessionary support for all groups, leaving no groups or communities disadvantaged and consider the development of product for carers and families. The Mayor advised that conversations with the Credit Union were ongoing to ensure that less affluent residents still had access to the same discounted products, for example annual and monthly tickets which required an upfront payment.

Members raised that despite the fares cap a few operators have continued to increase prices. The Mayor advised that this was a voluntary arrangement however this issue would be regularly monitored and for the very small proportion of

customers' journeys where differences do continue to exist, TfGM would seek to review and recompense users where necessary. Members suggested that any compensation scheme be made as simple and accessible to all residents.

To better manage the network, it was suggested that TfGM should seek to improve relations with unions to mitigate any risk of future industrial action impacting the performance of the network. The Mayor welcomed the suggestion and advised that the move towards the Bee Network would lead to improved relations and thus better management of the Bee Network.

The success of the scheme was seen dependent on increasing patronage. Members were assured that a significant wave of publicity campaigns had been planned to increase visibility of products available.

#### **RESOLVED /-**

1. That the proposed range of fares and products that would be available to customers travelling from 24th September 2023 be noted.
2. That it be noted that the recommendations/ feedback from the GMCA Overview & Scrutiny Committee would be presented to the GMCA on 28 July ahead of their approval of the proposed range of fares and products.
3. That it be noted that a further report would be received in September outlining the overall long-term vision for the Bee Network, as well as initial feedback on the implementation of bus franchising tranche 1.

**O&SC 10/23**

#### **SCRUTINY ANNUAL REPORT AND EVALUATION**

Consideration was given to a report that outlined the work of the GMCA Overview & Scrutiny Committee over the past municipal year in support of (and alongside) the independent evaluation undertaken by the Centre for Governance and Scrutiny.

Members expressed their thanks to the outgoing Chair of the GMCA Overview & Scrutiny Committee and noted that his leadership and support had resulted in a significant uplift in the level of scrutiny activity at a Greater Manchester level and the overall profile of the Scrutiny Committee.

**RESOLVED /-**

1. That the annual report in conjunction with the independent evaluation set out in Annex A of the report be noted.
2. That it be noted that this report would be shared with the GMCA at their meeting on the 28 July 2023 and that on an annual basis the GMCA will receive a report on the work of the Overview & Scrutiny Committee.

**O&SC 11/23**

**OVERVIEW & SCRUTINY WORK PROGRAMME &  
FORWARD PLAN OF KEY DECISIONS**

**RESOLVED /-**

1. That the draft Work Programme be noted.
2. That the Forward Plan of Key Decisions be received and noted.
3. That a letter of thanks be sent to Councillor John Walsh, former Chair of the Committee for his exceptional leadership over the past year.

**O&SC 12/23**

**FUTURE MEETING DATES**

**RESOLVED /-**

That the following dates for the rest of the municipal year be noted:

- 16 August; 1-3 PM
- 27 September; 1-3 PM
- 25 October; 1-3 PM
- 22 November; 1-3 PM
- 13 December; 1-3 PM
- 24 January; 1-3 PM
- 7 February; 1-3 PM
- 21 February; 1-3 PM
- 20 March; 1-3 PM

## GMCA Overview and Scrutiny Committee

Date: 16 August 2023

Subject: Greater Manchester Race Equality Strategy

Report of: Councillor Arooj Shah, Portfolio Lead for Equalities and Communities

---

### Purpose of Report

To provide the Overview and Scrutiny Committee an overview of the developing Greater Manchester Race Equality Strategy and provide members of the Committee the opportunity to help shape its actions and explore their role in driving forward real and sustained change.

### Recommendations:

The Overview and Scrutiny Committee is requested to:

1. Note the contents of the report,
2. Consider the role of the Scrutiny Committee in supporting the delivery of the Race Equality Strategy.

### Contact Officers

Adrian Bates, Head of Equalities Strategy, GMCA

[Adrian.bates@greatermanchester-ca.gov.uk](mailto:Adrian.bates@greatermanchester-ca.gov.uk)

# Equalities Impact, Carbon, and Sustainability Assessment:

Recommendation - Key points for decision-makers			
Insert text			
Impacts Questionnaire			
Impact Indicator	Result	Justification/Mitigation	
Equality and Inclusion	G	<p>The Strategy will focus on People and Communities experiencing racial inequalities, and their intersectional protected characteristics, including disability, sex, age and sexual orientation</p> <p>People from ethnically diverse communities are disproportionately impacted by socio-economic issues</p> <p>The strategy will set a framework for public services to be more inclusive, including their workforce recruitment and culture</p> <p>The strategy will focus on the importance of lived-experience in shaping services and holding leaders to account</p> <p>The strategy will ensure the needs of different ethnicities are considered and targeted to achieve equitable access, experience and outcomes</p>	
Health	G	<p>The strategy will be aligned with the GM NHS Integrated Care Anti-Racism Framework, underpinning their work on improving health, care and wellbeing, as well as partners to address inequalities in the wider determinants of health e.g. housing, transport, digital</p>	
Resilience and Adaptation	G	<p>People from racially minoritised communities have been disproportionately impacted by the pandemic and cost-of-living crisis</p> <p>By improving workforce diversity and leadership, the needs of communities will be more understood and responded to</p> <p>The strategy aims to ensure racially minoritised people are treated equitably reducing their discriminatory vulnerability</p> <p>The strategy will be aligned with Greater Manchester Police's Race Action Plan</p>	
Housing	G	<p>The strategy will inform delivery of housing and homelessness services, reducing discrimination and increasing equity of provision.</p> <p>The strategy will be aligned with activity underway within the Greater Manchester housing partnership to support accessibility and affordability of social housing. In addition it will inform the emerging Good Landlord Charter.</p>	
Economy	G	<p>The strategy will focus on improving diversity of the public sector workforce, through inclusive recruitment and retention practices.</p> <p>In addition, it will drive improvements in the private sector through stronger leadership of the issue driving more targeted commissioning of work and skills programmes</p> <p>The strategy will be aligned with the Good Employment Charter and business support investment and activity</p> <p>The strategy will encourage local businesses to develop more inclusive recruitment and retention practices, increasing both employment for local people and strengthening innovation within their business</p> <p>GM has a very diverse population which is currently not being fully utilised for the benefit of the economy</p> <p>The strategy will set out ambitions for an inclusive and cohesive city-region, which may be more attractive to external investors.</p> <p>GMCA work and skills programmes will be aligned with the principles and actions of the strategy, with the aim to narrow the skills gap.</p>	
Mobility and Connectivity			
Carbon, Nature and Environment			
Consumption and Production			
Contribution to achieving the GM Carbon Neutral 2038 target			
<b>Further Assessment(s):</b> Equalities Impact Assessment			
<b>G</b>	<b>A</b>	<b>R</b>	<b>RR</b>
Positive impacts overall, whether long or short term.	Mix of positive and negative impacts. Trade-offs to consider.	Mostly negative, with at least one positive aspect. Trade-offs to consider.	Negative impacts overall.

Carbon Assessment				
Overall Score				
Buildings	Result	Justification/Mitigation		
New Build residential	N/A			
Residential building(s) renovation/maintenance	N/A			
New build non-residential (including public) buildings	N/A			
Transport				
Active travel and public transport	N/A			
Roads, Parking and Vehicle Access	N/A			
Access to amenities	N/A			
Vehicle procurement	N/A			
Land Use				
Land use	N/A			
No associated carbon impacts expected.	High standard in terms of practice and awareness on carbon.	Mostly best practice with a good level of awareness on carbon.	Partially meets best practice/ awareness, significant room to improve.	Not best practice and/ or insufficient awareness of carbon impacts.

## Risk Management

This paper describes work to manage risk relating to services for racial minoritised people.

## Legal Considerations

As set out in section 149 Equality Act 2010, a public authority (which includes the GMCA within its definition) must, in the exercise of its functions, have due regard to the need to—

- (a) eliminate discrimination, harassment, victimisation and any other conduct that is prohibited by or under this Act;
- (b) advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it;
- (c) foster good relations between persons who share a relevant protected characteristic and persons who do not share it.

This legislation is more commonly known as the Public Sector Equality Duty and is informed, amongst other things, in GM, by the research referred to in this report.

## Financial Consequences – Revenue

N/A

## Financial Consequences – Capital

N/A

**Number of attachments to the report: 0**

## **Background Papers**

The Independent Inequalities Commission is published at <https://www.greatermanchester-ca.gov.uk/what-we-do/equalities/independent-inequalities-commission/>

The research into racial inequalities in Greater Manchester by the Centre on Dynamics of Ethnicity is presented here <https://blog.policy.manchester.ac.uk/posts/2022/08/race-equality-in-greater-manchester-opportunities-and-challenges-of-collaboration/>

### **1. Introduction**

- 1.1 The Independent Inequalities Commission 2021 identified structural racism as a top priority for any serious agenda to tackle inequality. *“2020 was a wake-up call. The Covid-19 pandemic exposed the fractures running across our society and the Black Lives Matter movement forced us to acknowledge and confront the intractable realities of structural racism”*. In response, the Mayor of Greater Manchester, in his 2021 Manifesto committed; *We will ask our Race Equality Panel to help us develop a Race Equality Strategy for Greater Manchester*
- 1.2 Research published in 2022 by the [Centre on Dynamics of Ethnicity \(CoDE\)](#) (University of Manchester), supported by the [Greater Manchester Combined Authority](#), set out in stark terms the gaps in outcomes that are experienced throughout the life course right from early years through to older age demonstrating the scale of the challenge. This is compounded by a national and local failure in policy and undermined by lack of data to target interventions. Appendix 1 provides a summary of the findings.
- 1.3 In November 2022, the Tackling Inequalities Board endorsed the development of a Greater Manchester Race Equality Strategy, codesigned by Race Equality Panel members, Greater Manchester public sector policy leaders and other cross-sector stakeholders, including GMP Greater Manchester NHS, ensuring it adds value to current and planned activity, has the resources required to deliver and creates sustainable change.
- 1.4 The Race Equality Panel was established in December 2020, to promote racial equality, tackle racial discrimination and foster positive relationships between ethnically diverse communities, and embed the Public Sector Equality Duty in



policies, processes, procedures, practices and people development. Over the last year, the panel has focused its efforts on policing and criminal justice, education, employment, training and leadership, mental health and wellbeing and housing and homelessness. This includes developing a Race Equality Charter for Schools and hosting an Employment Summit for employers. Membership reflects Greater Manchester's racial diversity, across different demographics, districts, sectors and other interests. The panel is facilitated by the Caribbean and African Health Network. More details on the panel can be found at <https://www.greatermanchester-ca.gov.uk/what-we-do/equalities/race-equality-panel/>

- 1.5 The Race Equality Panel is one of seven Greater Manchester Equality Panels, established to advise, proactively support and constructively challenge Greater Manchester's political leaders and policymakers to tackle the discrimination and disadvantage that cause injustice and inequality in society, and champion Greater Manchester as an inclusive city-region. As discussed at the Overview and Scrutiny Committee in September 2022, the Equality Panels can support the work of the Committee, providing insight into the issues affecting different communities and potential solutions.

## **2. Developing the strategy**

- 2.1 There is a wide range of activity and good practice across the public sector organisations, which needs to be evaluated to gain a full understanding of the current landscape and opportunities to change. To capture these public organisations have contributed a position statement against five key areas of challenge (identified in the codesign workshops), as well as research on other regions and sectors approaches.
- 2.2 In addition to the mapping, engagement has taken place with key stakeholders including the Race Equality Panel, Greater Manchester and locality policy leads, and Deputy Chief Executives, all facilitated by CoDE.

## **3. Key themes**

- 3.1 Five key areas have surfaced.
  1. Clear and effective leadership in race equality, reflected both politically and at senior levels in organisations. *This should be informed by*

2. Accountability to the communities served based on engagement with the diverse people of Greater Manchester around service improvements. *This should be supported by*
3. Commitment and resources from public, private and voluntary services to achieve meaningful improvements in outcomes and experiences of racialised minorities. *This should deliver*
4. Transparent, agreed, and recognised performance measures that deliver fairer outcomes for racialised minorities, and utilising lived experiences of racism and racial inequalities to make more informed decisions to address structural, institutional and interpersonal manifestations. *This should be enabled by*
5. Removal of employment barriers to recruiting fairly from local communities and ensuring workplace environments are supportive and provide similar opportunities for job satisfaction, development and progression.

3.2 The findings come as no surprise and align with the 'ways of working' that underpin the sustainable and equitable delivery of all commitments and outcomes in the Greater Manchester Strategy. However, they are difficult to shift, in terms of organisational culture and capacity to change and embed these as business as usual. It is therefore essential stakeholders are engaged throughout the development of the strategy, to ensure the actions are SMART, add value to current activity, can be delivered consistently across localities and organisations, and will be sustained.

## **4. Emerging actions**

4.1 Key to success will be developing a set of tangible actions that can be agreed and tracked, and that deliver demonstrable change for communities. From the workshops, good practice from public services and desktop research of other city-regions, the following have emerged (see table below).

4.2 When reviewing these the Committee are asked to consider:

- What is going to make the difference with this strategy?
- What can you as both Local Councillors and a GM Scrutiny Committee do to support and sustain change?

## 4.3

Themes	Direct Deliverables
Leadership	Political and executive leadership publicly demonstrate understanding of local communities and show commitment to reducing racial inequalities
	Executive or director level sponsor is appointed with a commitment to advancing anti-racism within organisation.
	The executive / director creates and leads safe spaces for the development of reflective practices on race, for example staff network meetings.
	Evidence of inclusive leadership education for <i>all</i> executive directors.
	All senior managers have a personal development plan goal agreed around racial equality, diversity and inclusion, and a process to report annually the percentage of these goals that have been met.
	Diversity of Political or Executive by ethnicity matches closely the diversity of the local population
	Co-ordination at Greater Manchester level to facilitate sharing of challenges, opportunities, and achievements across the area.
Accountability	Evidence of action to make anti-racism work mission critical in the past year.
	A race equality performance dashboard that includes performance against the workforce disparity and other race-specific targets as appropriate is used and presented quarterly to Executive / Board,
	Race is considered in all service and policy development and decision making, with this documented and published (for example by using Equality Impact Assessment demonstrating due regard of the Equality Duty)
	Clear communication of a zero-tolerance approach to racism
	Established and evaluated engagement mechanisms for racially minoritised service users and residents.
	Work with partners in the public, private, community and voluntary sectors to address race equality priorities, reviewed on a regular basis.
	Active engagement in planning and delivering activities that foster good community relations
	Ethnically diverse staff review progress and any learning be built into the following year's plans.

	Clear understanding of the level of participation in public life and decision-making by different ethnic communities.
Commitment and Resources	Set and published at least one stretch goal that goes beyond legal frameworks compliance.
	Provide funding for sustainable access to infrastructure for community-led organisations in racially-minoritised communities.
	Develop mechanisms to learn from previous experiences of effective action to address race equality
	Commissioning and procuring services, processes and practices take into account diverse needs of racially minoritised service users
Performance Measures	Up to date and comprehensive race equality data is used regularly to plan, predict and assess impacts of decisions and business as usual practice, with impacts are monitored and reviewed
	An agreed set of performance measures across Greater Manchester that reflect the things that matter to racialised minorities is developed and ways of collecting information on this across all organisations established
	Demonstrated progress over the last 12 months of reducing an identified racial inequality.
Workforce	Robust and comprehensive set of employment data (informed by the local labour market) to inform workforce strategy and management practice, to improve the recruitment, retention, progression and work experiences of racialised minorities in GM
	Leadership development for ethnically diverse workforce.
	Evidence of diverse representation within disciplinary and grievance processes.
	Positive health and wellbeing culture throughout all levels and areas of the workforce.

## 5. Recommendations:

5.1 The Overview and Scrutiny Committee is requested to:

1. Note the contents of the report,
2. Consider their future role in supporting delivery of the Race Equality Strategy

## **Appendix 1: Headline findings from the research on racial inequalities**

There has been a national failure to address racial inequality effectively. The research demonstrated persistent challenges across many policy areas, including education, employment, health, and criminal justice. The reasons are complex, with a legacy of structural and institutional racism. Successful action to address inequality has been driven in local activities by those committed to racial justice, but more is needed. The need for greater accountability and to recognise structural and institutional racism is central to effective policy making.

Lack of local evidence on race equality is a major issue and needs to improve. Better data collection and lobbying for data and evidence is vital if we are to track change and to tailor our local programmes to meet the needs of residents. Where data was available, evidence of racial inequality was evident.

Better information must take account of the lived experience of racially minoritised communities. The importance of working with people experiencing racial inequalities to design solutions is key, and diversifying workforce and leadership.

Some of the issues raised sit beyond the powers and duties of GMCA, and here GMCA have a role in influencing partners to address them. In making representations and responding to consultations GMCA need to identify and challenge central government on these issues.

### Thematic Areas identified include:

Education - The response to Covid-19 by schools highlights the importance of the professionalism of the teaching workforce and the benefits of collaboration to help young people achieve their potential. Measures of success should include well-being and broader pro-social attitudes and behaviours as well as attainment. Collaboration between schools in Greater Manchester offers the potential to develop appropriate measures and work together to deliver them effectively.

Employment - Building back better requires all working people in Greater Manchester to have access to good jobs and support systems to protect those experiencing poverty, debt and the precarity that arises. The main sources of data for understanding this in Greater Manchester are survey data where the sample size means that detailed information for ethnicity is limited. This suggests the need to develop local mechanisms.

Health and well-being - Health services have significant weaknesses in the collection of monitoring data by ethnicity. The Greater Manchester Health and Social Care Partnership has plans in place to address this and promise to achieve a step change in how we understand race equality in Greater Manchester. This will allow targeted interventions to address major areas of racial inequality including primary and secondary care treatment in areas such as mental health and maternity services. Partners in Greater Manchester need to work together to address the broader determinants of health for all. These include income, poverty, and debt; housing; and encouraging healthy behaviours.

Criminal Justice - The criminal justice system needs to address how it can improve the protection of all people in Greater Manchester. This will include moving beyond the measures currently used to exercise social control over racialised minorities by collective prosecution, widespread surveillance, and disproportionate use of punishments.

## GMCA Overview & Scrutiny Committee

Date: 16 August 2023  
Subject: Overview & Scrutiny Committee Work Programme and Forward Plan of Key Decisions  
Report of: Nicola Ward, Statutory Scrutiny Officer, GMCA

---

### PURPOSE OF REPORT:

To provide an opportunity for the Committee to review their Work Programme for the forthcoming three months (Appendix A) and provide the Committee with the latest Forward Plan of Key Decisions (Appendix B) to ensure that they are informed of the forthcoming decisions to be taken by the GMCA, GM Mayor or any delegated officer or committee.

### RECOMMENDATIONS:

The Committee is asked to –

1. Consider the proposed Overview & Scrutiny Work Programme for the forthcoming three months.
2. Use the Forward Plan of Key Decisions to identify any potential areas for further scrutiny.

### CONTACT OFFICER:

Nicola Ward, Statutory Scrutiny Officer, GMCA

[nicola.ward@greatermanchester-ca.gov.uk](mailto:nicola.ward@greatermanchester-ca.gov.uk)

This page is intentionally left blank



## GMCA Overview and Scrutiny draft Work Programme August – October 2023

16 August

<b>Item</b>	<b>Lead member / officer</b>	<b>Trajectory of item</b>	<b>Ask of scrutiny</b>
GM Race Equality Strategy	Arooj Shah / Adrian Bates	GMCA approval in Autumn	To co-design the Race Equality Strategy alongside the Race Equality Panel

6 September – **Information briefing on Skills – Gemma Marsh**

27 September

<b>Item</b>	<b>Lead member / officer</b>	<b>Trajectory of item</b>	<b>Ask of scrutiny</b>
Devolution trailblazer implementation	GM Mayor / John Wrathmell		To determine the implementation of the devolution trailblazer
6 month review of the T&F recommendations regarding integrated water management	Andre McIntosh / David Hodcroft	Formal launch of the Integrated Water Management Plan in October at the Green Summit	To review how the recommendations of the task and finish exercise have been implemented

Bee Network Vision	GM Mayor		To provide an update on the ambitions for the Bee Network.
--------------------	----------	--	--

11 October – **Information briefings on Growth Locations – Andrew McIntosh**

25 October

<b>Item</b>	<b>Lead member / officer</b>	<b>Trajectory of item</b>	<b>Ask of scrutiny</b>
GM Business Board Update	Lou Cordwell (Chair of the LEP) / David Rogerson		To provide scrutiny on the work over the past year undertaken by the Local Enterprise Partnership, and the proposed work for the forthcoming year.
Greater Manchester Strategy performance monitoring	Simon Nokes / Amy Foots	6 monthly performance report	To monitor the delivery of the objectives contained within the Greater Manchester Strategy.

## What is a Forward Plan of Key Decisions?

The Register is a published list of the key decisions which are due to be taken by the:

- Greater Manchester Combined Authority (GMCA)
- Greater Manchester Elected Mayor
- Joint GMCA & AGMA Executive Board
- Transport for Greater Manchester Committee
- GMCA Resources Committee
- GMCA's Waste & Recycling Committee
- Statutory Officers of the GMCA

These decisions must be published on the Register at least **28 clear days before the decision is to be taken**, whether in public or

## What is a Key Decision?

A key decision defined by 'the Order' is a decision which, in the view of the Greater Manchester Combined Authority's Overview and Scrutiny Committee, would result in any of the decision makers listed:

- (i) incurring expenditure over £500,000, or making significant savings of £500,000 or more relating to the budget for the service area to which the decision relates; or
- (ii) be significant in terms of its effects on persons living or working in an area of more two or more wards or electoral divisions of Greater Manchester.

## How to find out more on these proposed decisions

The report (other than those which contain confidential or exempt information) relating to these decisions will published on the GMCA's website five working days before the decision is to be made see [www.greatermanchester-ca.gov.uk](http://www.greatermanchester-ca.gov.uk).

For general information about the decision- making process please contact:

Julie Connor - Secretary to the GMCA  
[julie.connor@greatermanchester-ca.gov.uk](mailto:julie.connor@greatermanchester-ca.gov.uk)

<p>private. The Register is updated at least once a month.</p> <p>This Register of Key Decisions has been prepared in accordance with <a href="#">Combined Authorities (Overview and Scrutiny Committees, Access to Information and Audit Committees) Order 2017</a> ('the Order').</p> <p>The Register is published on the GMCA's website <a href="http://www.greatermanchester-ca.gov.uk">www.greatermanchester-ca.gov.uk</a> and hard copies are available at the offices of:</p> <p>Greater Manchester Combined Authority &amp; Greater Manchester Mayor Tootal Buildings Oxford Street Manchester M1 6EU</p>	<p>The GMCA's has three thematic Scrutiny Committees:</p> <ul style="list-style-type: none"> <li>• Corporate Issues and Reform</li> <li>• Economy, Business Growth and Skills</li> <li>• Housing, Planning and Environment</li> </ul> <p>These Committees' role is to contribute to the development of GMCA's strategies and policies, to scrutinise decisions of the decision-makers listed above and to consider any matter affecting those who live, work, study or run businesses in Greater Manchester.</p>	
---	--	--

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
<b>Transport</b>							
Bus Franchising	To approve the award of:  (i) the franchise contracts relating to bus franchising;  (ii) contracts for the provision of various franchise	Chief Executive Officer GMCA & TfGM  GM Mayor Greater Manchester Combined Authority	Between 1 Aug 2023 and 31 Oct 2023  Between 1 Aug 2023 and 31 Oct 2023  Between 1 Aug 2023 and 31 Oct 2023	Report with recommendations	GM Mayor Andy Burnham  GM Mayor Andy Burnham  GM Mayor Andy Burnham		Steve Warrener steve.warrener@tfgm.com

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Page 36	scheme related services and goods (including all contracts for the provision of equipment, hardware, software and background IT infrastructure that are required to support and/or facilitate the delivery, and ongoing operation, of						

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
<p style="writing-mode: vertical-rl; transform: rotate(180deg);">Page 37</p>	<p>franchised bus services and the overall franchising scheme); and (iii) contracts for the acquisition and/or lease of land, sites or other assets (comprising real estate or otherwise) in connection with the delivery, and ongoing operation, of</p>						

<b>Decision title</b>	<b>What is the decision?</b>	<b>Decision Maker</b>	<b>Planned Decision Dates</b>	<b>Documents to be considered</b>	<b>Portfolio Lead</b>	<b>Lead Director</b>	<b>Officer Contact</b>
	franchised bus services and the overall franchising scheme.						
City Region Sustainable Transport Settlement (CRSTS)	To approve allocations and Governance and Assurance arrangements for specific schemes as and when required.	Chief Executive Officer GMCA & TfGM  Greater Manchester Combined Authority	Between 1 Aug 2023 and 31 Oct 2023  Between 1 Aug 2023 and 31 Oct 2023	Report and recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	
Bus Depot Acquisitions	To negotiate and approve the acquisition of bus depots	Chief Executive Officer GMCA & TfGM	Between 1 Aug 2023 and 29 Dec 2023	28 Delivering the Bee Network - Bus Fares Fleet	GM Mayor Andy Burnham		Steve Warrener steve.warrener@tfgm.com



Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Page 39	to support bus franchising, within previously approved capital and revenue budgets for bus franchising.			Depots and CRSTS			
Bus Depot Leasing Arrangements	To agree the final terms of leases of bus depots to be granted to TfGM and the terms of all subleases of the depots	Chief Executive Officer GMCA & TfGM	Between 1 Aug 2023 and 29 Dec 2023	12 Delivering the Bee Network	GM Mayor Andy Burnham		Jacqueline Elliott Jacqueline.Elliott@tfgm.com

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Page 40	both in respect of interim leaseback arrangements to existing operators and the franchise depot subleases to be granted to the franchise bus operators.						
Bus Depot Leasing Arrangements	To complete and execute all leases of bus depots to be granted to TfGM.	Monitoring Officer GMCA	Between 1 Aug 2023 and 29 Dec 2023	12 Delivering the Bee Network	GM Mayor Andy Burnham		Jacqueline Elliott Jacqueline.Elliott@tfgm.com
Forthcoming	To approve	Bee Network	Between 1	Report with	GM Mayor	Chief	Stephen

<b>Decision title</b>	<b>What is the decision?</b>	<b>Decision Maker</b>	<b>Planned Decision Dates</b>	<b>Documents to be considered</b>	<b>Portfolio Lead</b>	<b>Lead Director</b>	<b>Officer Contact</b>
Changes to the Bus Network in Greater Manchester	forthcoming changes to subsidised bus services.	Committee  Chief Executive Officer GMCA & TfGM	Aug 2023 and 31 Oct 2023  Between 1 Aug 2023 and 31 Oct 2023	Recommendations	Andy Burnham  GM Mayor Andy Burnham	Executive Officer GMCA & TfGM	Rhodes stephen.rhodes@tfgm.com
PSO 41 Active Travel Programme	Approval to release funding to progress the development and delivery of cycling and walking schemes and programmes.	Greater Manchester Combined Authority	Between 1 Aug 2023 and 31 Oct 2023	Report with Recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Steve Warrener steve.warrener@tfgm.com
Salford Bolton Network	Funding Approval	Greater Manchester	Between 1 Aug 2023 and	Reports with recommendations	GM Mayor Andy Burnham	Chief Executive	Steve Warrener

<b>Decision title</b>	<b>What is the decision?</b>	<b>Decision Maker</b>	<b>Planned Decision Dates</b>	<b>Documents to be considered</b>	<b>Portfolio Lead</b>	<b>Lead Director</b>	<b>Officer Contact</b>
Improvements		Combined Authority	31 Oct 2023	ons		Officer GMCA & TfGM	steve.warrener@tfgm.com
Local Growth Deal ( 1, 2 and 3) six monthly progress update	To grant Full or Conditional Approval and/or release funding / approve expenditure and allocate/reallocate funding across the programme for schemes within the Growth Deal 1,2,3 and/or	Greater Manchester Combined Authority	Between 1 Aug 2023 and 31 Oct 2023	Report with Recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Steve Warrener steve.warrener@tfgm.com

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	the Transforming Cities Fund.						
Programme of Travel Hubs / P&R at Stations and Stops	To approve CRSTS funds to develop the Programme of Travel Hubs / P&R at Stations and Stops	Greater Manchester Combined Authority  Bee Network Committee	Between 1 Aug 2023 and 31 Oct 2023  Between 1 Aug 2023 and 31 Oct 2023	Report with recommendations	GM Mayor Andy Burnham  GM Mayor Andy Burnham		Luke Bramwell Luke.Bramwell@tfgm.com
Quality Bus Transit	To approve CRSTS funds for the implementing signal priority for late running buses at junctions	Greater Manchester Combined Authority  Bee Network Committee	Between 1 Aug 2023 and 31 Oct 2023  Between 1 Aug 2023 and 31 Oct 2023	Report with recommendations	GM Mayor Andy Burnham  GM Mayor Andy Burnham		Anthony Murden Anthony.murden@tfgm.com

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	across five Quality Bus Transit corridors.						
Ashton - Stockport - Quality Bus Transit	To approve CRSTS funds for the development of an Outline Business Case for the Ashton - Stockport Quality Bus Transit scheme.	Greater Manchester Combined Authority  Bee Network Committee	Between 1 Aug 2023 and 31 Oct 2023  Between 1 Aug 2023 and 31 Oct 2023	Report with recommendations	GM Mayor Andy Burnham  GM Mayor Andy Burnham		Anthony Murden Anthony.murden@tfgm.com
<b>Technical Education &amp; Skills</b>							
ESF Skills for	To proceed	Chief	Between 1	Report with	Councillor	Treasurer	Gemma Marsh

<b>Decision title</b>	<b>What is the decision?</b>	<b>Decision Maker</b>	<b>Planned Decision Dates</b>	<b>Documents to be considered</b>	<b>Portfolio Lead</b>	<b>Lead Director</b>	<b>Officer Contact</b>
Growth Commissioning	with the procurement and contracting of providers and activity relating to the GM Skills for Growth programme.	Executive Officer GMCA & TfGM	Aug 2023 and 31 Oct 2023	recommendations	Eamonn O'Brien	GMCA	gemma.marsh@greatermanchester-ca.gov.uk
GM Adult Skills Programme (including devolved Adult Education Budget and Free Courses for Jobs)	To approve a cost of delivery exceptional payment to AEB Skills Providers for the 2022/2023 academic year.	Chief Executive Officer GMCA & TfGM	Between 1 Aug 2023 and 31 Oct 2023	Report with recommendations	Councillor Eamonn O'Brien		Gemma Marsh gemma.marsh@greatermanchester-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
funding) 2022/2023 academic year update and 2023/2024 academic year forward plan Page 46	To note progress of the 2023/2024 Adult Education Budget commissioning process and where applicable, the selected skills providers  To grant delegated authority to the GMCA Treasurer to						



Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
<p style="writing-mode: vertical-rl; transform: rotate(180deg);">Page 47</p>	<p>take forward the AEB commissioning , including to contract award.</p> <p>To approve the proposed indicative allocations and subsequent expenditure for the GM grant-funded further education institutions.</p> <p>To grant</p>						

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Page 48	delegated authority to the GMCA Treasurer to agree any minor changes that arise during discussions between each institution and GMCA.						
Award of GMCA Community Grants commission	To approve the award of the GMCA Community Grants commission to the winning	Treasurer GMCA	Between 1 Aug 2023 and 1 Sep 2023	GMCA Community Grants - Award Report	Councillor Eamonn O'Brien		Gemma Marsh gemma.marsh@greatermanchester-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	bidder following an open and competitive process						
Greater Manchester Apprenticeship and Careers Service Procurement	Contract award to successful bidder following procurement process, to deliver the GMACS careers planning digital service.	Treasurer GMCA	1 Aug 2023	Report with recommendations	Councillor Eamonn O'Brien		Nicola McLeod Nicola.mcleod@greatermanchester-ca.gov.uk
Skills Bootcamps	To proceed with the	Treasurer GMCA	Between 1 Aug 2023 and	National Skills Funding (CA	Councillor Eamonn		Hannah Vincent

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
2023 - 2024: Phase 2 commissioning ; Sector 3 (recommissioning): Adv Manufacturing; Sector 8: Security; Sector 9: Residential Childcare	procurement and contracting of providers and activity relating to the GM Skills Bootcamps programme.		30 Sep 2023	report Feb 2023)	O'Brien		hannah.vincen t@greaterman chester- ca.gov.uk
<b>Resources and Investment</b>							
UKSPF E22 SME Workspace - project change	To approve a scheme being removed from the UKSPF	Greater Manchester Combined Authority	Between 1 Aug 2023 and 31 Aug 2023	Report with recommendations	Councillor David Molyneux		Alison Gordon alison.gordon @greatermanc hester-

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	E22 SME workspace programme and to approve the replacement scheme.						ca.gov.uk
Page 5 Greater Manchester Business Funds	To conditionally approve business investments to proceed to due diligence and/or note commercial changes to existing investments,	Greater Manchester Combined Authority	Between 1 Aug 2023 and 31 Oct 2023	Report with Recommendations	Councillor David Molyneux	Chief Executive Officer GMCA & TfGM	Kirsteen Armitage kirsteen.armitage@greatermanchestre-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	including where relevant negotiated settlements.						
<b>Housing</b>							
PSG 5 No GM City Deal Receipts - Investment Approval Recommendations	The approval of investments funded with City Deal Receipts received from Homes England.	Greater Manchester Combined Authority	Between 1 Aug 2023 and 31 Oct 2023	Report	Councillor Gerald Cooney		Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk
GM Brownfield Programme	The allocation of funding from GMCA's brownfield	Greater Manchester Combined Authority	Between 1 Aug 2023 and 31 Oct 2023	Report with recommendations	Councillor Gerald Cooney		Michael Walmsley Michael.Walmsley@greater

<b>Decision title</b>	<b>What is the decision?</b>	<b>Decision Maker</b>	<b>Planned Decision Dates</b>	<b>Documents to be considered</b>	<b>Portfolio Lead</b>	<b>Lead Director</b>	<b>Officer Contact</b>
	programme to residential developments in GM.						manchester-ca.gov.uk
Greater Manchester Housing Funds	To conditionally approve housing investments to proceed to due diligence and/or note commercial changes to existing investments	Greater Manchester Combined Authority	Between 1 Aug 2023 and 31 Oct 2023	Report with Recommendations	Councillor Gerald Cooney	Chief Executive Officer GMCA & TfGM	Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk
Agreement to using further Greater	To agree the further use of Greater	Greater Manchester Combined	Between 1 Aug 2023 and 31 Oct 2023	Report with Recommendations	Councillor Gerald Cooney	Chief Executive Officer GMCA	Michael Walmsley Michael.Walm

<b>Decision title</b>	<b>What is the decision?</b>	<b>Decision Maker</b>	<b>Planned Decision Dates</b>	<b>Documents to be considered</b>	<b>Portfolio Lead</b>	<b>Lead Director</b>	<b>Officer Contact</b>
Manchester Housing Investment Loan Fund surpluses	Manchester Housing Investment Loan Fund (GMHILF) surpluses to support the delivery of the GM Housing Strategy	Authority				& TfGM	sley@greatermanchester-ca.gov.uk
Greater Manchester Property Funds	To conditionally approve property investments to proceed to due diligence and/or note commercial	Greater Manchester Combined Authority	Between 1 Aug 2023 and 31 Oct 2023	Report with Recommendations	Councillor Gerald Cooney	Chief Executive Officer GMCA & TfGM	Andrew McIntosh andrew.mcintosh@greatermanchester-ca.gov.uk



Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	changes to existing investments.						
Integrated Water Management Plan - Business Plan	To approve the business plan for the Integrated Water Management Plan to 31 March 2024.	Greater Manchester Combined Authority	29 Sep 2023	Report with recommendations	Councillor Tom Ross		Andrew McIntosh andrew.mcintosh@greatermanchester-ca.gov.uk
<b>Equalities &amp; Communities</b>							
GM VCSE Fair Funding Protocol with GMCA	Enter into a Fair Funding Protocol agreement with the GM	Greater Manchester Combined Authority	Between 1 Aug 2023 and 31 Oct 2023	Report with recommendations	Councillor Arooj Shah		Anne Lythgoe anne.lythgoe@greatermanchester-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	VCSE Leadership Group						